



From mountain to sea

Banff and Macduff

Developing Excellence in Our North Coast Communities 2016/17 Report



Introduction

Welcome to the first edition of the Banff and Macduff Regeneration Report. Banff and Macduff, whilst previously receiving town centre investment are now part of Aberdeenshire Councils Regeneration Strategy – "Developing Excellence in Our North Coast Communities". A combined sum of £1.6 Million was agreed in September 2016 to pursue a regeneration plan for each town which is estimated to bring matched investment of £2.9million to the towns. Two Development Partnerships were formed for Banff and Macduff, led by local councillors with business and community representation to create a Vision and Action Plan for each town. These Vision and Action Plan documents were agreed by Aberdeenshire Council and indicative sums allocated to projects over 5 years to enable us all to work on fulfilling the town's potential.

Whilst Aberdeenshire Council has a role in facilitating and enabling the development of our communities the delivery of the plan relies upon local people to put their shoulders behind their town, businesses and individuals to organise, to invest and partners to focus on what more they can do to help others achieve their best.

Many of the projects set out are in early stage development, with planning and scoping an essential element to get the desired outcomes and achieve the visions. Earlier work on Bridge Street and lower Banff though is beginning to bear fruit and the very visible addition of the multimillion new sports facilities in both towns are a welcome boost to the regeneration agenda. The addition of the Property Investment Fund and the Macduff Small Grants Scheme will surely lead to many more visible changes taking place in our towns over the course of the coming year and it is with excitement that we plan and create new parts to our economy with our digital sector focus. We invite you to participate, to question, and to join the movement of progress – see the final page for details of how you can do this.



Cllr Peter Argyle. Chair infrastructure Services



Cllr Ross Cassie. Chair Macduff Development Partnership



Cllr Glen Reynolds. Chair Banff Development Partnership

Development Partnerships Action Plan

Banff On Course

2021 Vision

Banff is a connected, prosperous destination, where businesses are developed and its coastal location on the Moray Firth is maximised. Cultural and heritage assets are enriched to create an attractive townscape and so people are inspired to become the best they can be.

Diverse Economy: Helping enterprising individuals with innovation and creativity to grow indigenous businesses so as to build a more diverse and resilient business base and a higher wage economy in Banff. This includes helping businesses look wider and deeper for opportunities.

Infrastructure & Connectivity: Securing the regeneration and re-use of key sites and buildings and delivering the infrastructure and capability to facilitate business and community success.

People and Community: Health and well-being are fundamental to Banff's economic growth. Community momentum and cohesion will be improved with individuals confident to work together and inspired to celebrate their culture, their sense of place and make improvements to their career opportunities.

Macduff Vision and Action Plan

2021 Vision

With genuine maritime past, present and future, Macduff is a thriving town where hard work is rewarded by excellent social and community opportunities. Where there is strong civic pride in a distinctive townscape and an ethical society focused on benefitting all. Where the young are supported to make tomorrow's history and where life is evolving with new ideas and business openings.

Place Development: Destination Macduff – Macduff is a very distinctive location with the harbour, church and Temple of Venus forming a unique set of vistas from the sea to the sky line, which have wound their way into the hearts of residents and visitors. There are opportunities to improve the walking and cycling product, for Macduff along with the Macduff Marine Aquarium to encourage a longer length of stay, and increased visitor spend. The aim is to deliver visible improvements to Macduff.

Community Well-Being and Quality of Life – People form the backbone of what Macduff celebrates the most. The work ethic, warmth, genuine nature and community spirit of local people is to be nurtured and developed via a programme of projects to celebrate the best the community has to offer. Macduff is largely a residential settlement and making it the best residential settlement in the north east will take energy and confidence, but there is a passion to begin.

Diverse and Forward Facing Economy – The local economy of Macduff is inexorably linked to that of Banff, with the key asset being the harbour and its marine related capital in shipbuilding and associated trades that combine tradition, craftsmanship and new technology. Macduff has an evolving industrial estate which will provide property investment opportunities and quality employment land for both towns. These are excellent and distinctive strengths from which to build a resilient and more diverse economy.

Banff Harbour Marina Regeneration



The sun was shining on Banff on 27th May 2017 for the fun day 10 year anniversary of the opening of the marina, which has become a key asset to the area. There were too many great activities on offer to name them all but the sandcastle competition and the Raft Race were two of the bigger highlights along with the Coastguard demonstration and the Paddle board taster sessions which were really popular as well. A great day was had by all who attended and £280 was raised on behalf of the RNLI.

The first stages of delivering the Banff Harbour Plan, which will make the asset work better for the town, are well underway. The design for the Slipway Extension has now been completed and work is continuing in preparation for extending the compound. The next step is to wrap it all up into one package and submit an application for European funding. Upon completion of this project, our customers will have extended and simpler access for launching and there will be additional storage created as well.







www.banffmarina.com

Deveron Community and Sports Centre

Leisure facilities play an important part in community and individual wellbeing, pride of place, and in boosting the tourism potential of the towns. It was with great anticipation that the new Deveron Community Sports Centre opened in March 2017 with the addition of 6 community rooms, café, athletics track, 3G all weather pitch, 4 court sports hall, 2 squash courts and fitness suite. The development of the dryside facilities has been a great addition to the existing pool. There has been the formation of the Deveron Harriers Athletics Club in the area that use the new athletics track. Since opening there has been over 65,0000 users to the facility.

The new centre has allowed for the development of new fitness classes. These vary from Kettlebells to an over 50's fitness class to try and attract a wide range of users, not forgetting the new running track, sports hall, squash court and climbing wall. The community rooms can be hired out by individuals and groups. To find out more details on what classes and activities we have to offer why not pop into see us! There are activities to suit everyone in the family.

http://www.aberdeenshire.gov.uk/sportscentres





Banff Conservation Area Regeneration Scheme

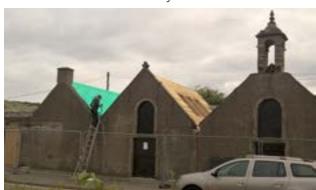
£500,000 allocated in 2014 from Historic Environment Scotland is helping the regeneration of buildings in Banff's Bridge Street and Low Street through a Conservation Area Regeneration Scheme (CARS). The scheme is administered by Aberdeenshire Council Planning and Building Standards Service. Two properties recently in receipt of grant aid on Bridge Street are the Meal House (or Smiddy) and Ivy's Emporium. In addition to the £500,000. additional external funds were secured of over £300,000 from the Scottish Government's Regeneration Capital Grant Fund and Creative Scotland to make a wider and exciting development building on Banff's heritage as a place for silversmithing.

Silversmithing Centre

From the 1600s to the 1800s there were always silversmiths resident in Banff, supplying quality silverware, with its own Banff assay mark, to the wealthy residents of Banffshire. The project aims to bring the derelict Meal House on Bridge Street back into use, upgrade the town's museum building and re-introduce silversmithing to the town.

The intention is that the restoration of the Meal House will create a facility for recently graduated silversmiths to work with mentors, with the aim that some of those benefitting from the experience will set up a business in the area. Workshops in design and silver making will also be available for the wider community. The museum of Banff will continue to promote the historic collection of Banff Silver while simultaneously providing a platform for locally produced contemporary silverware to be exhibited, explain the technical processes involved, and potentially telling the wider story of Scottish Provincial Silver.

The Meal House is the only one of its kind in Scotland. It is a small B listed building at the east end



of Bridge Street. Derelict until recently, an early phase of work made the structure secure and work is now being undertaken to convert the building into a useable Silversmithing Centre. Discussions are ongoing with local groups and wider interest groups about the future operation of the building.

The Museum of Banff is a C listed building situated in High Street. Operated by the Banff Preservation and Heritage Society, the museum is the north east's oldest museum, founded in

1828. The exhibits at Banff Museum, including the impressive silverware, is from Aberdeenshire Museum Service's collection. Work is currently being undertaken to upgrade the building making it more accessible for visitors.





Formerly known as Ivy Blanchard's, this is a late 18th century 2 storey dwelling which had a shop inserted at a later date. Its distinctive shopfront and sign has added character to this part of Bridge Street for many years. The project involved repairing the shopfront including timber sign, re-glazing the shop windows, re-instating cast iron rainwater goods, and decoration. Banff Conservation Area Regeneration Grant was awarded to help with the cost of restoration. The shop is now in operation as Ivy's Emporium offering vintage & retro items, salvaged and reclaimed furnishings and antiques.





Developer Obligations Exemption



A significant issue requiring to be addressed in Banff and Macduff is the number of vacant, derelict and disused buildings and sites within the town centres. These buildings often have a detrimental impact on the appearance and amenity of the surrounding area, discouraging inward investment, affecting neighbouring property values, have a negative impact on regeneration and in some cases posing a health and safety risk to members of the public.

As part of continuing work to address these problems and improve the physical realm, the Council has now introduced an exemption for developers from having to pay 'developer obligations' on new projects, particularly on sites within the town centre. Such exemptions will incentivise a progressive approach to regeneration, provide direct financial benefits for developers and have a positive impact on the attractiveness and viability of these areas for development. It would also result in a less bureaucratic system, reducing "red tape".

Also currently available in both towns is the Property Investment Fund which is in place to try and redevelop some of the vacant buildings and bring them back into use. Together, this package of policy support and financial assistance will build confidence for new investment in the town centres.

Communities in Banff and Macduff Put Walking on the Map



As part of Aberdeenshire Councils Integrated Travel Towns initiative, new walking and cycling maps have been produced.

The new eye-catching maps offer a practical way to help residents make walking a part of their everyday lives, showing a number of suggested walks in and around each community and provide guideline journey times for walking and cycling across each town.

The new maps have been funded by the Government's 'Smarter Choices Smarter Places' programme and importantly have been developed in partnership with each community, which helps support that sense of ownership. We hope that the novel idea of building in treasure trails and geocaching into the maps, which will be a first for Aberdeenshire, will be an incentive for families to get out and explore their communities.

The new maps are a part of Aberdeenshire Council's continued efforts to promote walking and cycling as a means to help increase levels of physical activity, reduce Co2 emissions and create better local environments. Delivered alongside promotional events, improved infrastructure and better marketing, the Council's Integrated Travel Town project is already seeing improvements. Last year saw the number of pupils walking and cycling to school quadrupling since 2006 and are now amongst the highest in Scotland, exceeding the national average.

Through the Integrated Travel Town Programme, walking in Aberdeenshire's towns has never been easier – with a wide range of improvements to Aberdeenshire's streets, junctions and public spaces being underway, improving the experience of walking and cycling around our towns.

Macduff Harbour Masterplan

Macduff harbour has introduced a number of improvements and innovations over the last twelve months, building on the masterplan process completed in 2015. These new developments have been introduced to improve facilities for harbour users and increase the harbour economic outlook.

The first step of the plan was to enhance the cosmetic aspect of the harbour's and develop accessibility. A large amount of discarded fishing equipment was uplifted and sent for recycling as part of the Local Authority International Environmental Organisation (KIMO). The harbour also joined the Fishing for Litter initiative and now has a dedicated disposal skip at the harbour for litter brought back by fishing vessels.



The lighthouse, pilot boat and general harbour fixtures and fittings were painted as part of the cosmetic upgrade plan. A new road layout at the harbour has been approved and additional new parking created by the slipway.

The next step in the harbour regeneration was to lobby Marine Scotland to relax the fish landing restrictions at Macduff harbour which limited fish

species and catch size. After successful negotiations with Marine Scotland, the regulations were relaxed in December 2016. Fishing vessels can now land larger catches of fish with a diverse range of species at Macduff.

In order to ensure that fish landed at Macduff harbour are kept in pristine condition, a chill room was installed in the existing fishmarket. The chill room is automatically temperature controlled and has the capacity to hold approximately 370 boxes of fish. The chill room has proven to be a great success and has been used on a daily basis since being installed to keep seafood fresh.



An important part of the regeneration plan is to install a dedicated ice plant at Macduff harbour. Currently fishing boats have to travel further afield to load larger amounts of ice before proceeding to the fishing grounds. The planned ice plant would manufacture and store ten tons of ice per day. A funding application is currently being drafted and will be submitted for match funding for the ice plant facility.

A number of other innovations are currently planned for Macduff harbour which will modernise harbour operations and improve the service provided to harbour users such as electricity supply on the North Pier, improved road layout at Bankhead/Laing Street Junction and improved water supply on the Slipway.

Macduff Community and Sports Centre

Macduff Community and Sports Centre opened in November 2016 with the additional facilities including a 3G all weather pitch, 2 community rooms and a 3 court hall. The new facility has regular lets including; various local football clubs, Banff Rugby Club, Deveron Gymnastics, Rainbows, Fitness Classes and two new badminton drop in sessions now running. The facility has allowed for further development for local clubs that were previously not possible, such as the Deveron Gymnastics Club which train on a weekly basis in Macduff. The facility has been well used since opening with over 40.000 users.

The centre offers drop in sessions for badminton on a daily basis. There is also fitness classes available during the week please check our timetable which is available online or from the centre. Our community rooms are also available for hire by groups or individuals.

https://www.aberdeenshire.gov.uk/sportscentres





Macduff Property Grant Scheme

The Macduff Property Grant Scheme aims to improve the visual appeal of Macduff. It is focused on the main routes in Macduff and the areas that are most seen. The target streets are Duff Street, Crook O'Ness Street, Shore Street and Skene Street.

Grants will be awarded from the fund to encourage property owners to play their part in developing civic pride in a great place to stay and visit. Grants are available up to £10,000 or 75% of costs, whichever is the lesser, towards the cost of external works to improve the appearance of a building.

It is the first of many interventions planned through the Macduff Development Partnership Vision and Action Plan, which focusses on the regeneration of the town over the next 5 years.

The fund was launched in May 2017 when letters were sent to priority properties that were considered to be in most need of external remedial works. These letters included detailed lists of suggested works, which were specific to each building. Thereafter leaflets were distributed to owners and occupiers of all other properties on the target streets inviting them to make applications for funding to assist with external works.

Money is to be allocated in order of priority. Applications concerning buildings in the poorest external state of repair will be considered first.

The response from local business and residents to the Macduff Property Grant Scheme has been very positive and supportive. To date a number of applications have been received.



Town Centre First Principle

Aberdeenshire Council recognises that town centres have an important role to play in the sustainable development of local economies. Town Centres are the heart of our communities, forming a key component of civic pride. They can act as a hub for various activities, offering spaces to meet and interact, with access to a range of facilities and services. They are still very much a base for many small businesses and jobs and offer a variety of visitor attractions.

When invited by the Scottish Government to sign up to the Town Centre First Principle in 2015, a decision was made for Aberdeenshire Council to lead the way, to take the principle above and beyond the Town Centre First Planning Policy allowing open and transparent decision making, taking into account the short, medium and longer term impacts our decisions can have on town centres and the communities they serve. The Town Centre First Principle was approved as a policy in December 2016 and plans are underway to roll out the policy through all decision making officers in all services at Aberdeenshire Council.



Ross Martin, Economic Agitator said: "Aberdeenshire Council is to be congratulated on its recognition that its economy is based on its network of towns which also create the context of its social fabric and host the places where much of its cultural glue sticks. By adopting Scotland's first all embracing TCF policy framework, the council has shown the lead to communities, developers and others interested in the vibrancy and vitality of its beautiful, productive part of the country - from the mountains to the sea."



Macduff Town Signage

The Development Partnership of Macduff felt that the Bicentenary signs at the town's entrances were outdated. So with help from the Transport and Signage team we have refreshed the text to a more modern font.







Property investment Fund

A Property Investment Fund has been launched across the four northern towns to encourage investment and to bring prominent, empty town centre buildings back into productive use. The structure of this fund is split into two phases; Phase One Grants of up to £10,000 will be considered for feasibility studies, and Phase Two Grants of up to £100,000 will be considered for building/renovation work.

Applications are open to individuals, community groups or businesses who own or wish to invest in property to bring new, sustainable uses to the towns of Banff, Macduff, Fraserburgh and Peterhead. The fund offers to work as part of a larger financial package to redevelop properties, covering the gap between the development costs and final value of the development, or where the return on investment is below a commercially acceptable value. £400,000 has been allocated to this fund and a number of enquiries are being progressed across the 4 Northern Towns.

For more information contact elaine.mccarron@ aberdeenshire.gov.uk

Banff Museum

Banff Museum was founded in 1828 as the museum of the Banff Institution and is the oldest museum in Scotland north of Perth. The museums first home was in Banff Town House and then moved to Banff Academy in 1838. When the Free Library Act came in to force in 1899, it was decided to build a new museum and library on the present site on the High Street. The new building was completed in 1902 costing £1,500 of which £1,000 was a donation from the Carnegie Trust. The purpose built building housed the library in the two ground floor rooms and the museum on the first floor.







Today, the building is being renovated with the library expanding to re-occupy the entire ground floor as originally planned and the museum occupying the first floor rooms. Works have included extensive rewiring and modernisation of the facilities and the new format also includes a lift and WC to meet modern standards. This project has been made possible by The Scottish Government Regeneration Capital Grant Fund in connection with the ongoing Silversmith project at The Old Mealhouse.

When the museum re-opens it will house a vast range of interesting local artefacts from the Celtic period up to the modern day. These will reflect life in Banffshire and show some stunning examples of our historical past. The museum will also have capacity for larger group visits including schools and can provide research facilities for all.

Banff Preservation and Heritage Society currently run the Museum in partnership with Aberdeenshire Museums Service.

www.bphsmob.org.uk

Youth Music Initiative Comes to Macduff

Developing creative skills and projects is a key component of the Vision and Action Plan for Macduff. Macduff Arts Centre has been recently upgraded to provide a community recording studio and performance space. To celebrate the completion of the work, Aberdeenshire Council's Cultural Services Team, as part of Aberdeenshire Council's Youth Music Initiative Programme funded by Creative Scotland, were able to offer a 3 week music and sound pathways project based at the newly refurbished venue.

During the first three weeks of the school holidays, talented groups of secondary pupils worked each week in the recording studio with professional musicians to ultimately create and record an original piece of music.

Bandcraft: Music and Sound Pathways Project, which has been running annually for 4 years now, consists of song writing workshops, performance workshops, lyric writing, instrument lessons and audio engineering. It offers opportunities for young people with an interest in music to learn new skills and to build, develop and showcase existing skills as part of a group.

The main goal for each group was to write and record their own composition, which was put onto a professionally produced CD. Each participant received a CD and a booklet filled with photographs of the experience. Groups in the past have even had their songs broadcast on various radio stations.

This is the first time that the newly refurbished Macduff Arts Centre has been used as a venue for this project and it was absolutely ideal. The facility is spacious and well kitted out with musical instruments and equipment and suited the project requirements well.

Every single project participant wrote in their feedback sheet how useful they felt this project had been for them. It was also mentioned that it was really good having something to do in the local area during the school holidays that didn't cost money and was fun.







Coming soon

Working towards a Digital Economy

The ability to use technology to create and sustain business is a hugely important priority, especially for rural towns located away from other sizeable settlements.

Aberdeenshire Council has begun work to identify both the needs, challenges and opportunities across the twin towns. This will enable the creation of an Action Plan which will ensure that together we can do very specific work on the ground to enable both individuals, community groups and businesses to thrive through digital expertise. New home-based employment, the emergence of embryonic businesses and new support for existing businesses are all possible.

To help us better understand the current position, a number of work-streams are underway to capture information on a range of topics such as the need for more training and for infrastructure connections. This exploratory work will take a number of forms, but one which will be highly visible will be a Digital Open Day to be held at the Macduff Primary School in Autumn 2017. Primary school children (some of whom are already learning coding) through to adults with innovative ideas and talents, to those who have already started to drive their business forward on the digital highway will meet specialists and see presentations and demonstrations from those working at the cutting edge of key areas of technology.



You will hear and see a great deal more about the Digital Economy in the coming months and years. If we are to genuinely drive the local economy forward together by digital means, then collaboration, learning and partnership working are all essential.

Ultimately, this will help us to learn more, unlock new employment for local people, provide support for incubator businesses, and clear the way so we can take advantage of the new commercial opportunities our towns badly need.

The Digital World has no boundaries and

does not discriminate against small populations or more remotely located settlements. Everyone can be part of it – for learning, for leisure and, most importantly, for income-generation too.

Heritage Trail

A key project to look out for in the coming years is a combined Heritage Trail running through the two towns. This project will be phased, with a digital treasure trail coming later in 2017 which will involve the P7s from our local primary schools working together to learn about their towns, Duff House, and app creation and development. This partnership project will involve the CARS scheme area, and Historic Environment Scotland, and ensure we are developing learning in the community.

Community consultation events run over the summer months have informed the direction of the Heritage Trail project, and work progresses on it for roll out in 2018. This will involve interpretive boards, a website and app to make the most of current technology. Linking in to other areas will ensure the trail is widely appreciated - from geocaching to the growing market for ancestral tourism, to recording our oral and pictorial history. There is real scope to develop a unique and bespoke record of our social and cultural history.

Business Support

Building on the success of the Retail Plus project from 2014-15 we have also been involved in a survey of local businesses in the two towns to understand their needs and requirements and hope to use this information to support them through a variety of means. The engagement will continue over 2017 to establish what areas of support we may be able to offer with any workshops or activities taking place later in the year or into 2018.

Scotland's Most Beautiful High Street

Banff has been shortlisted to the final 10 of Scotland's Towns Partnership's competition for Scotland's Most Beautiful High Street. The only town in Aberdeenshire to make the final 10, it is a real testament to the picturesque place that it is.

Scotland's Towns Partnership in collaboration with the Sunday Herald and Keep Scotland Beautiful launched the competition to celebrate the "contribution of our High Streets and recognise the efforts made to keep these spaces clean, attractive, accessible, vibrant and inclusive for all to enjoy." Voting is now closed. The winner will be announced on November 21.



Scotland's Most Beautiful High Street -Scotland's Towns ...

www.scotlandstowns.org

Voting is now closed for the Scotland's Most Beautiful High Street competition! After receiving fantastic entries, a judging panel of representatives from Scotland's ...



TURF (Twin Towns United Regeneration Forum)

TURF was founded four years ago by a group of representatives of various community groups, set out to influence the spread of informed and dependable information about what is happening in Banff and Macduff.

Our objective is to promote people engagement and with partners inform policy preparation and implementation.

"Fit's new 2017" was held on 25 May 2017 where a number of business, community groups and members of the council did presentations on the last years activities on the towns of Banff and Macduff. The event was very well attended and received. With Shop Local. Eat Local. Be Local. Banff. Recording the event. To see the recording please go to www.facebook.com/groups/1032299913484744/files

Shop Local. Eat Local. Be Local. Banff. www.facebook.com

This is a page created to promote businesses and places in this local area. The aim of this group is to encourage more people to shop local, eat local and be local.

TURF is a facilitator and is working on more ideas for Community Development and success across the spectrum of Banff and Macduff.

To find out more contact oorturf@gmail.com

Your Town Needs You



For our towns to fulfil their potential, every one of us can get involved to support and develop the area. Here are some examples but please contact us if you have any other ideas or projects you want to undertake to make the vision a reality.

Individuals – can you create and share good news stories on social media? - see Shop Local. Eat Local. Be Local. Banff and Visit Aberdeenshire for some ideas. Did you know visiting family and friends are one of our key tourist markets? Why not invite yours to come and stay?

Have you always wanted to start a business? Get in touch with Business Gateway who can offer advice and support, or signpost you to other organisations that can help.

Can you create a positive press story that visit Aberdeenshire can share? A puffin parade, a seal watch, a historical story perhaps to help promote the towns?

Are you interested in gardening? Why not offer your services to Banff in Bloom or the Community Food Growing Project in Macduff. If you feel really keen, you could apply for an allotment.

Are you interested in working with others to help improve your town - join TURF, Banff Preservation Society or Friends of Macduff Marine Aquarium.

Are you feeling creative? Get involved at Banff Art Club, NEAT Deveron or DAFT Writers and maybe you will be the next local sensation.

Businesses - we are definitely stronger together than alone - so why not look at collaborative projects? Perhaps you could develop a marketing plan with another business? Or is there a larger marketing or events project you envisage for the towns – we could help to offer funding to develop a wider focus to shout about the fantastic business and area we have on offer.

Property Owners - help instill pride in our town and improve your property by removing weeds in gutters. If your property is empty, speak to Aberdeenshire Council about the Property Investment Fund.

Financial Summary

Aberdeenshire Council has committed £710,000 in Banff and £901,000 Macduff in regeneration funds for the period 2016-2021. Council funding needs to work hard and it is important that this money is used to attract forms of investment from other public or private sources.

The table below is an overview of how some of the money has been spent on initiatives featured in this report:

Total allocated to Banff Action Plan	£710,000
Marina 10 year Celebration	£5,603
Heritage Trail Phase 1	£700
Bridge Street public realm design	£27,000
Sunday Herald advertorial	£300
Total	£33,603

Total allocated to Macduff Action plan	£901,000
Macduff Aquarium Options Apprasial	£12,000
Macduff Property Small Grants Scheme	£100,000
Macduff gateway signage	£300
Heritage Trail Phase 1	£2,100
Macduff Harbour Business Case	£25,000
Total	£139,400

The full action plan for each town can be viewed at www.aberdeenshire.gov.uk/regeneration



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